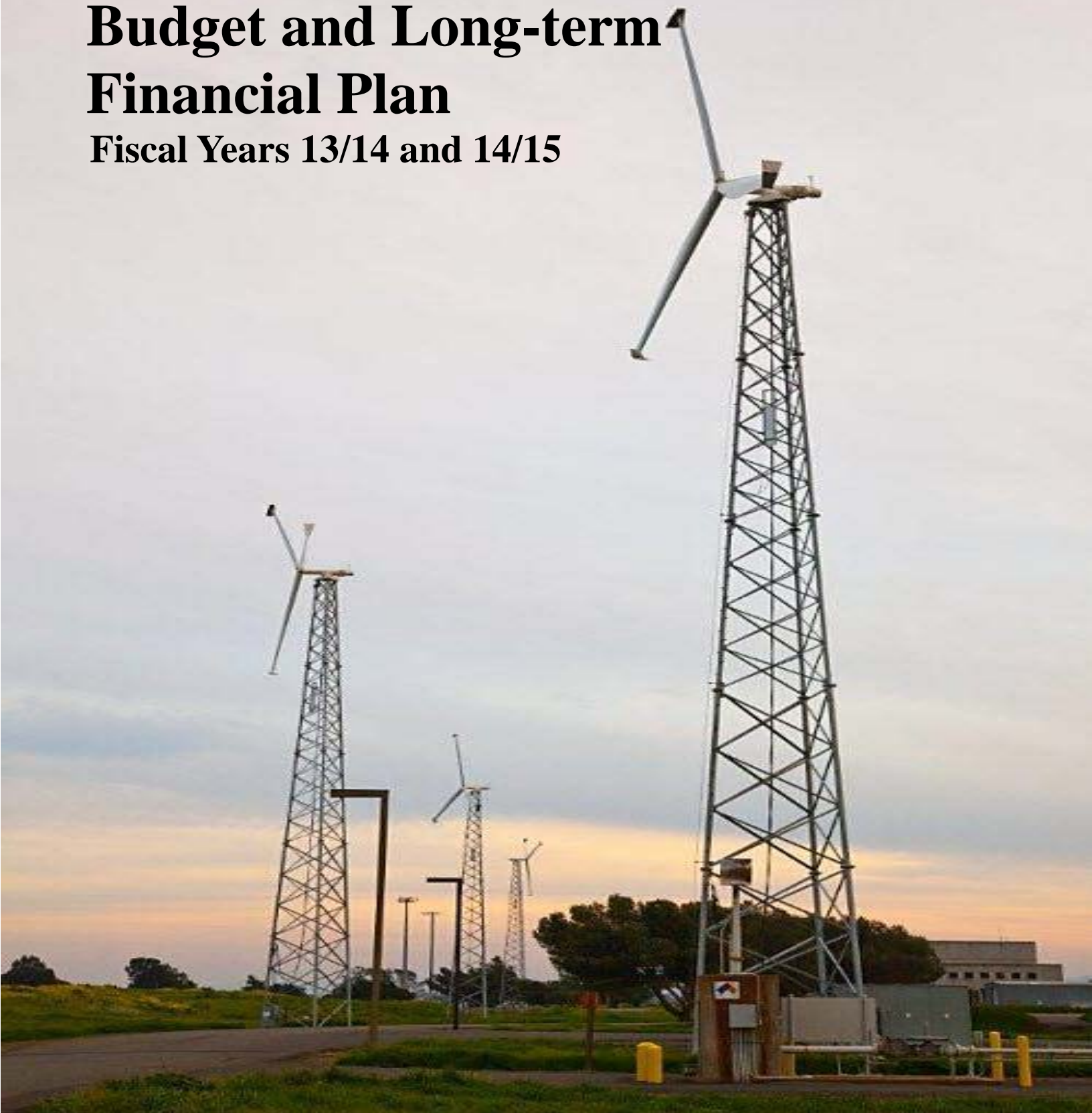


Budget and Long-term Financial Plan

Fiscal Years 13/14 and 14/15



**Fairfield-Suisun Sewer District
Fairfield, CA**

Budget and Long-Term Financial Plan Fiscal Years 2013/14 and 2014/15



Fairfield-Suisun Sewer District

Fairfield-Suisun Sewer District protects public health and the environment for the communities we serve in an efficient, responsible, and sustainable manner.

2013 Board of Directors

Mike Hudson, President
Rick Vaccaro, Vice President
Pam Bertani
Jane Day
Catherine Moy
John Mraz
Harry Price
Pete Sanchez
Michael Segala
Lori Wilson

Staff

Greg Baatrup, General Manager
Talyon Sortor, Assistant General Manager
Richard Althouse, Director of Operations & Maintenance
Helen Gaumann, Director of Administrative Services
Mark Cornelius, District Counsel
Vana J. Lopez, District Clerk

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MEMORANDUM

DATE: March 19, 2013

TO: Board of Directors

FROM: Gregory G. Baatrup
General Manager

Helen Gaumann
Director of Administrative Services

SUBJECT: FY 2013/14 & 2014/15 Budget and Long-Term Financial Plan

SUMMARY

We are pleased to submit a two-year budget for Fiscal Years 2013/14 and 2014/15 for Board approval. This two-year budget is recommended to increase efficiency and reduce the costs of preparing the budget annually. The Long-Term Financial Plan has proven to be a reliable tool for more than 25 years to predict revenue and expenses. The Board has relied on a long-term planning and this financial tool to guide their decisions on budgets thereby avoiding rate spikes that can come from short-term planning. Through prudent management, the District keeps costs to its ratepayers low and has one of the lowest sewer service charges in the San Francisco Bay Area.

The District operates cost-efficient, award-winning wastewater and stormwater utility that protects public health and the environment. For approximately \$1 per day, the District collects, conveys, treats and safely disposes an average of 210 gallons of sewage per day from each residential customer in the community.

The Long-Term Financial Plan shows programs are adequately funded, except for Major Maintenance and the Capital Program. Major Maintenance is funded from Sewer Service Charges and over the past few years as the facility ages, expenses have taken a greater share of the revenue resulting in a significant reduction on reserves. In addition, the deviation from the planned Sewer Service Charge increase in FY2012/13 reduced revenue and had a significant impact on Major Maintenance Reserves. The projected yearend balance for FY 2012/13 is \$674,000. This level of funding is inadequate for a wastewater agency with more than \$638 million in collection and treatment assets and which are more than 30 years old. Furthermore, this level of funding will not accommodate a significant change in regulatory requirements, fix a significant unanticipated equipment failure, or pay an unanticipated fine without deferring maintenance or taking on new debt.

The Capital Program is funded from Connection Fees and with the extended economic decline and slow recovery, new connections have dropped significantly. Consequently, Connection Fee revenue has been less than projected and Capital Reserves are the lowest they have been in more than 25 years. For the

past few years, Connection Fee revenue has been inadequate to cover expenses and the budgets have included inter-fund borrowing from Operations Fund to the Capital Fund as well as a repayment strategy.

GOALS

Under the Board of Directors' guidance, District management set the following long-term goals:

- 1) Maintain operating cash reserves of at least two months of operating expenses to ensure smooth cash flow.
- 2) Maintain minimum bond coverage ratio as legally mandated.
- 3) Pay all debt service for system expansion from capacity fees.
- 4) Build up major maintenance/replacement reserves to ensure a source of funds for major maintenance and repairs, upgrades and eventual replacement of the treatment plant and sewer system.

BUDGET

Schedule 1 on page 20 summarizes the District's revenues and expenses. This schedule presents adopted 2012/13 budget as compared to the 2012/13 projected actual. It also shows the estimated balance of the District's reserves at the fiscal year end. Highlights of the overall program include:

Revenue

Sewer Service Charges

The largest source of District revenue is derived from residential, commercial, and industrial customers. Residential customers are billed a flat fee, while commercial customers are billed based on water consumption. Residential and commercial accounts are billed and collected bi-monthly through an agreement with the cities of Fairfield and Suisun City. The cities remit collections, net of billing fees, to the District monthly. Industrial accounts are billed by District based on the flow and strength of their discharge to the treatment plant. Among the industrial customers are: Anheuser-Busch, Travis Air Force Base, Jelly Belly and Super Stores. Industrial customers represent approximately 15% of total sewer service charges, while residential and commercial represent 85%. The following table illustrates the sewer service revenue trend for all customer classes:

Sewer Service Charges (\$000)	2012/13	2013/14	2014/15
Residential/Commercial/Industrial	\$17,679	\$19,258	\$20,885
TAFB	\$ 853	\$ 903	\$ 951
Anheuser-Busch	\$ 1,167	\$ 1,247	\$ 1,327
Total	\$19,699	\$21,407	\$ 23,163

Capacity Fees

A one-time fee charged to new connections or to existing connections where a change in use will result in increased discharge to the treatment plant facilities. Due to the dramatic decline in the real estate market, real estate development within the District's service area have had very little activities; consequently, the District's capacity fee revenues have been consistently lower than forecasts. Capacity forecast is updated annually and is based on the City of Fairfield's growth development forecast.

In the Budget and Long-Term Financial Plan for FY 2012/13, the Capital Fund budget (Schedule 3) included a \$9 million bond borrowing to pay for some capital projects and existing debt obligation. This new bond was contemplated to overcome a short-term cash shortage in the Capital Fund due to inadequate connection fees. While connection fee revenue is still lower than necessary to cover expenses, staff believes that this cash flow shortfall is short-term and will improve as the real estate market recovers and when the existing bond debt is paid off in FY 2015/16. Rather than issuing 20-year debt to bridge the 3-year shortfall, a more cost-effective solution is to borrow from Operations Fund through FY 2014/15. This budget presents the inter-fund loan rather than a new 20-year debt. The inter-fund loan spans 5 fiscal years and the total loan from Operating Fund to Capital Fund is \$3.9 million. The Capital Fund will repay the Operating Fund over 5 years at a 2.3% (LAIF rate plus 2%) interest rate and repayment will begin in FY 2016/17, as shown on Schedule 5, line 16.

Interest Income,

Earned on investment of District’s available cash has been immaterial and represents almost insignificant portion of the District’s entire revenue sources. Interest income is projected to be low in the next few years due to declining size of investment portfolio and continued drop in interest rates.

Other Income,

A combination of miscellaneous and/or nonrecurring revenues such as cell tower and other property leases, PG&E rebate, and insurance dividends.

Figure 1 illustrates revenue trend by source over the past ten fiscal years:

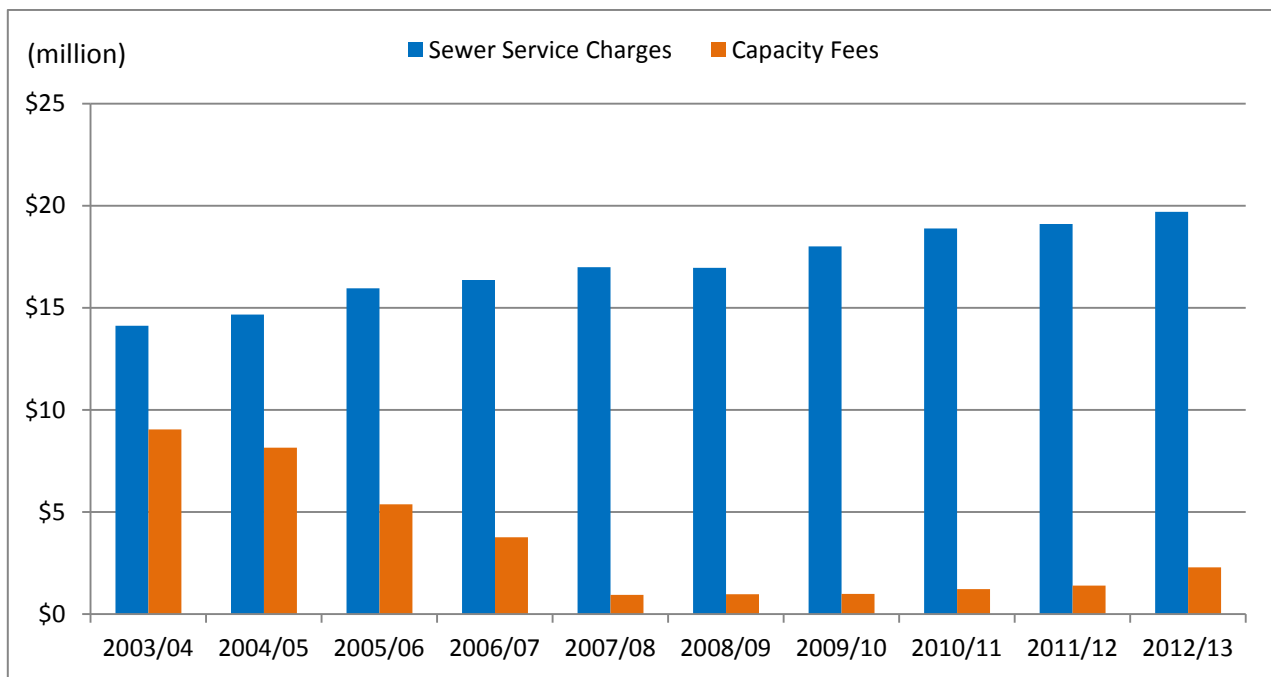


Figure 1

Expenses

Expenses in the Operating Fund or “Fund 1” are grouped into “Operating” expenses (Schedule 2, Lines 7 through 14) and “Major Maintenance” expenses (Schedule 2, Line 15). The Operational expense

forecasted for FY 2013/14 is \$14,089,000 and includes projected increases in labor, energy and chemical costs needed to operate and maintain the facilities in accordance with historically established escalators.

Figure 2 presents the annual Operating, Major Maintenance and Pass-through expenses adjusted for cost-of-living into 2012 dollars. This figure shows Operating expenses have been flat, or in other words, increased at rate equal cost-of-living. Pass-thru expenses are those contractual obligations to the cities for Utility Billing and Sewer Collection. The District collects and remits these amounts as part of Sewer Service Fess for the City of Fairfield and Suisun City. Likewise, the figure shows these expenses increased at rate equal cost-of-living.

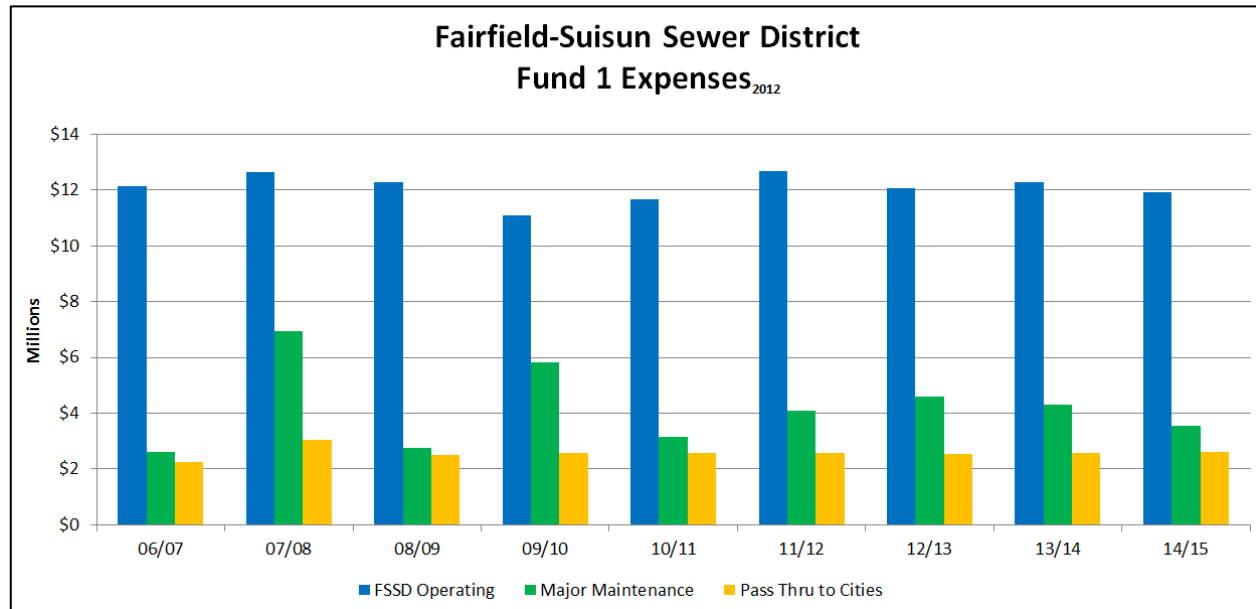


Figure 2

Annual State Revolving Fund loan repayment of \$737,000 started in fiscal year 2011/12, thus significantly increasing operating expenses. However, even with the additional expense, overall costs remained relatively flat due to continued process efficiencies and other expense reductions. The District continues to operate the treatment plant in the most efficient and cost-effective way and strive to deliver the best service to its ratepayers at the lowest rate possible.

District management continues to review its processes and implement cost-cutting measures when possible. Some of the most significant cost reductions in the recent years were the direct result of labor reductions as follows:

- Reduced staffing 15% or 11 positions over the past 5 years resulting in an annual savings of \$1.4 million
- Reduced OPEB (other post-employment benefits) expenses and the unfunded liability by transferring OPEB assets into California Employers' Retiree Benefit Trust (CERBT) Fund resulting in an annual savings of approximately \$400,000
- Eliminated Cost-of-Living Adjustments for employees, resulting in an annual savings of approximately \$141,000
- Implemented a second tier retirement benefit for employees hired after January 2013

- Implemented a vesting requirement for medical retirement benefit for employees hired after December 2012
- Paid off CalPERS Side Fund saving approximately \$442,000 in interest payments

As indicated by Figure 2, Major Maintenance expense is more variable and varies year-to-year depending on rehabilitation/replacement needs. Funding for Major Maintenance projects comes from Operating revenue and from Major Maintenance Reserve in some years to reduce the impact of variable project costs. Major Maintenance Reserves reduce the need to annually adjust rates up or down to accommodate project needs.

LONG-TERM FINANCIAL PLAN

The Long-Term Financial Plan projects revenue and expense for the three District funds. Figure 3 highlights the flow of funds and utilization of the District’s Operations (Fund 1), Capital (Fund 2) and Drainage Maintenance (Fund 4) funds. Schedules 2 to 6 provide a comprehensive 10-year look at each revenue, expense and reserve amounts.

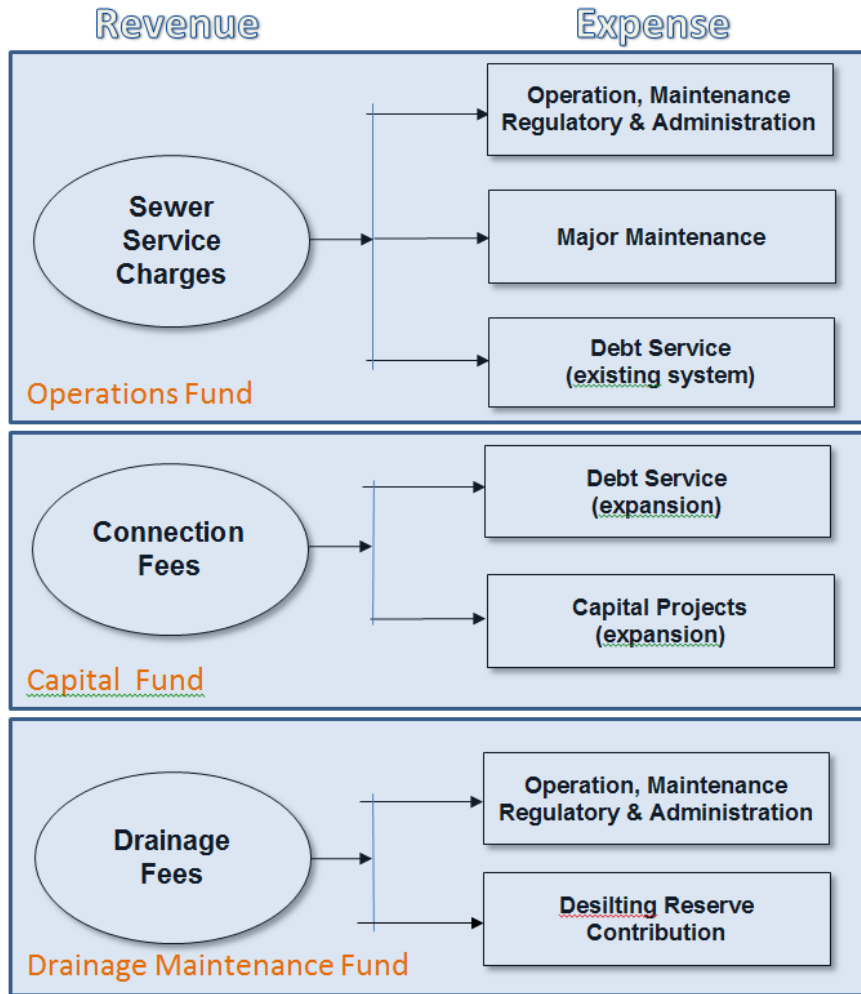


Figure 3

2013/14 Revenue and Expenses

Figure 4 and Figure 5 show the 2013/14 estimated revenues and expenses by type. Forecasts of revenue for 2013/14 and forward were based on the City of Fairfield and Suisun City growth projections. In general the assumption is growth and capacity fee revenue will remain low in the next few years. Sewer service revenue for is projected at \$21.4 million. Capacity fee revenue remains low at \$1.2 million. An inter-fund loan of \$1million from Major Maintenance Reserve to Capital Fund is projected for fiscal year 2013/14 is order to meet debt service payment.

Total revenue and other sources of funds in 2013/14 is greater than total expenses. There is no attempt to match expenses to revenues in any single year. Rather the District relies on long-term financial planning where reserves are periodically built up to fund major projects in future years.

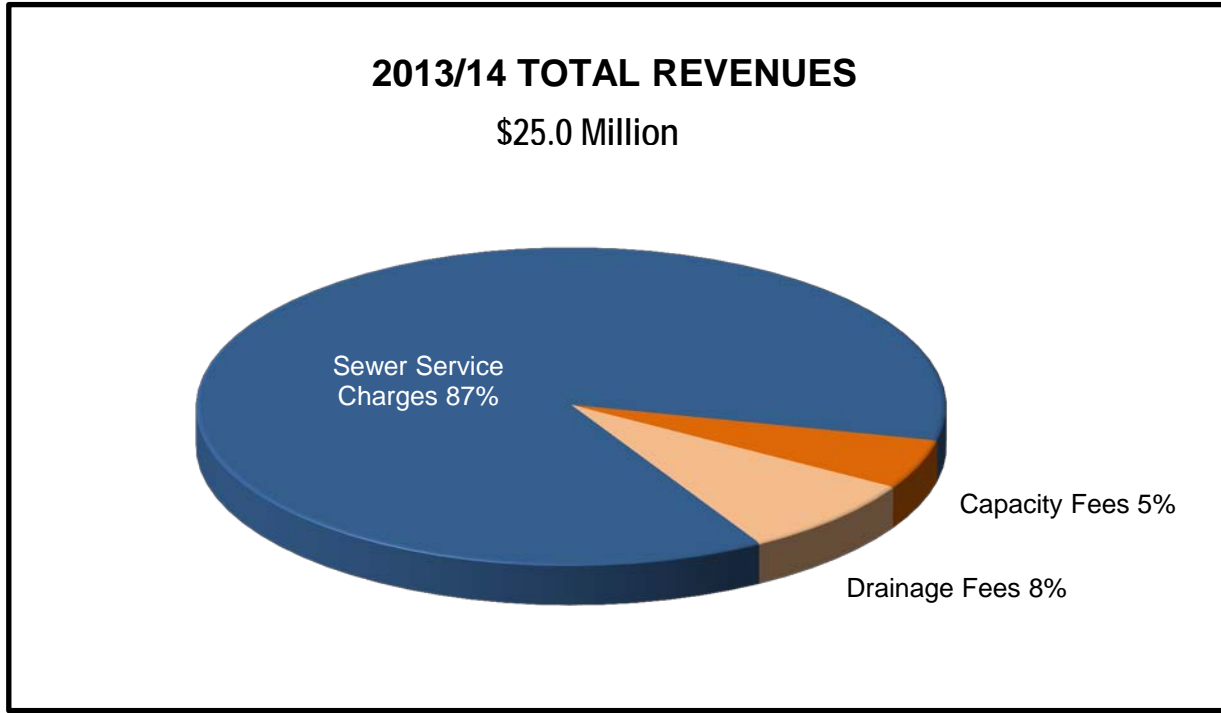


Figure 4

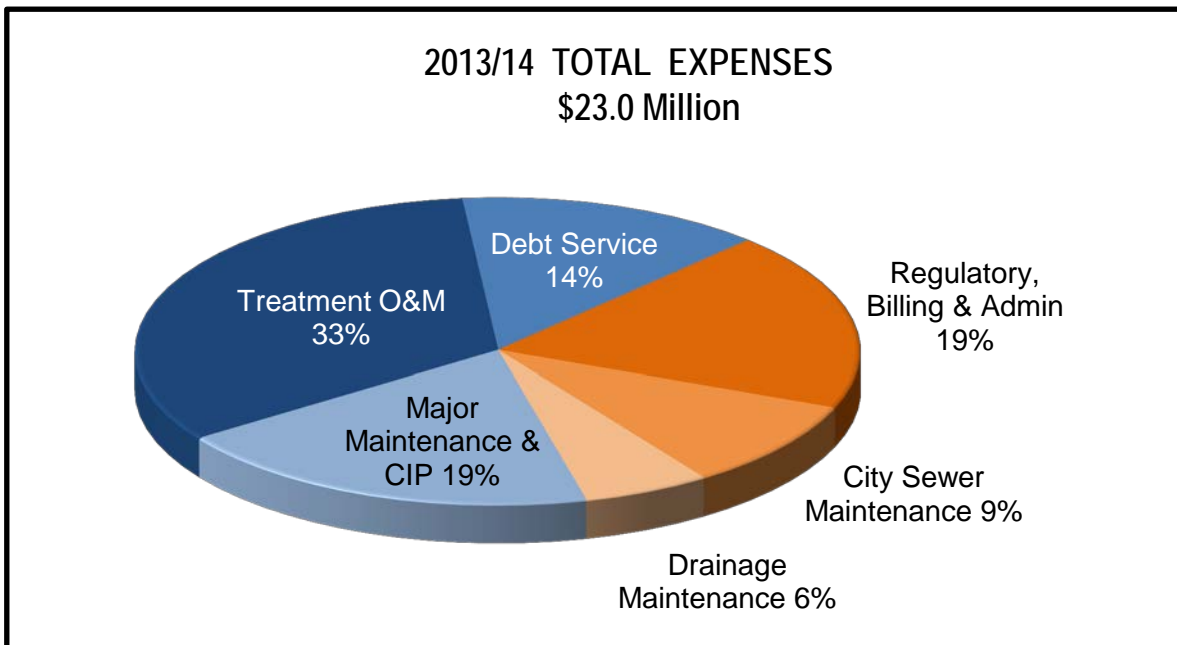


Figure 5

Schedule 2 - Wastewater Operations Fund Forecast

- The Operations Fund pays for all treatment plant and sewer system operating expenses, including collection, treatment, maintenance, major repairs, upgrade to the facilities and eventual replacement, billing, regulatory activities, and administration. It receives revenue from user fees and related interest income. The Operations Fund receives no property tax revenues.
- Net revenue (revenues less expenses) is allocated to various funds for debt payment and reserves funding, if available.
- A portion of the net revenue is transferred to the Capital Fund to pay debt service and project costs attributable to the existing system only (not expansion costs), based on the most recent capacity study and master plan. Any net revenues at year-end are transferred to the Major Maintenance/Replacement Reserve.
- Contributions to the Major Maintenance/Replacement Reserve are made pursuant to the 2005 Board Policy, and are projected to average 1% of plant replacement cost over the 10-year period. These contributions help the District accumulate sufficient reserves for infrastructure maintenance and replacement.
- Because of significant maintenance projects recently accomplished and currently under way, the District's goal of keeping a minimum of 1% of replacement cost in current year reserves is not being met. We do estimate, however, that those reserves will begin to grow over the 10-year period.

Schedule 3 - Wastewater Capital Fund Forecast

- The Capital Fund receives revenues from capacity fees and related interest income. The Capital Fund receives no property tax revenues.
- Capacity fee revenues are based on growth forecasts for Fairfield and Suisun City.
- This fund pays for debt service and growth-related construction projects. Excess revenue is transferred to the Capital Reserve to fund future projects and to meet future debt service when capital revenue sources are diminished.
- Due to temporary cash shortfall in this fund an inter-fund loan from Operating Fund was necessary in order to meet bond payment. This loan will be repaid in future years at rate of 2.3% over five years.
- The District's outstanding bond obligation will be paid off in 2016.

Schedule 4 – Capacity Fee Funded Projects

- This represents the District's Capital Improvement Program (CIP). Total project cost is \$8.1 million during the 10-year period.

- Project costs reflect effects of inflation over time to avoid underestimating cost.
- In order to minimize debt, funding is provided by capacity fees to the extent possible. That portion of capital projects identified as correcting existing deficiencies (not expansion) is funded from Operations revenues. Figure 6 below shows the breakdown of how the capital projects will be funded over the 10-year period.

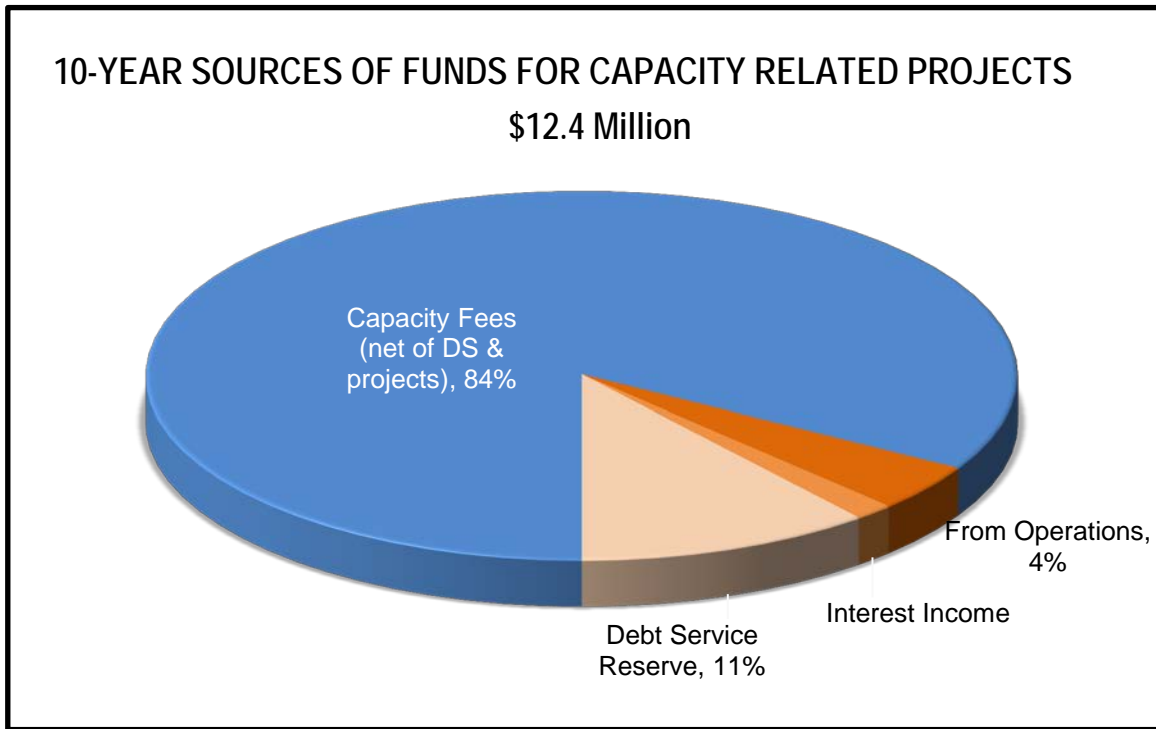


Figure 6

Schedule 5 - Wastewater Reserves

Reserve for Other Post Employee Benefits

- This reserve was established in 2009 to fund future payments of retiree post-employment benefits. Budgeted annual contributions to this reserve are based on the most recent actuarial analysis. In FY2012/13, the Board authorized participation in the California Employers’ Retiree Benefit Trust (CERBT) Fund – an investment vehicle that can be used by all California public employers to prefund future retiree health and Other Post Employment Benefit (OPEB) costs. All assets accumulated in this internal fund SINCE 2009 were transferred to the CERBT in FY2012/13. The next actuarial analysis will use these trust fund assets and the trust fund rate to determine the new payment or Annual Required Contribution. Both the Annual Required Contribution and the OPEB Unfunded Liability will be reduced significantly due to better rates of return and the recognized trust fund.

Debt Service Reserve

- This reserve reflects funds held by the bond trustee for debt service reserve purposes. These funds are not available to the District until the final bond issue is paid off in 2016. The District does, however, realize interest income on these amounts.
- In compliance with the State Revolving Fund loan agreement, the District established a debt service reserve account in November 2011. This reserve is funded out of Major Maintenance Fund and is not available to the District until the loan is paid in full in 2031.

Capital Reserve

- This reserve accumulates annual net revenues for two purposes: making cash contributions to capital projects (net contributions of \$6.1 million through 21/22), and making debt service payments if capacity fee shortages are experienced.
- Figure 7 shows the “life cycle” of the Capital and Major Maintenance Reserves. Significant balances are periodically built up, then subsequently drawn down to pay for sewer and treatment plant expansion projects.

Major Maintenance Reserve

- This reserve plays a key role, as it is a source of funds for major maintenance and repairs, upgrades and eventual replacement of the treatment plant and sewer system.
- In 2005, the Board adopted a policy on contributions to the Major Maintenance and Replacement Reserve which calls for a minimum of 1.0% of plant replacement cost to be contributed to the reserve each year that net income allows.
- Figure 8 compares the replacement cost of the treatment plant to the Major Maintenance and Replacement Reserve. In 2012 the replacement cost of the treatment plant is \$365 million and estimated to be around \$504 million at the end of this 10-year budget forecast. With the addition of new facilities and the compounding effect of inflation, in 50 years the replacement cost of the entire system will be over \$3 billion.

This analysis points out the significant investment the District has in its system and the need to continue prudent policies for funding future maintenance and replacement. By contributing to this reserve and using the reserve for rehabilitations and replacements, the District will avoid the costs of debt to replace facilities and equipment at the end of the useful life of facility components.

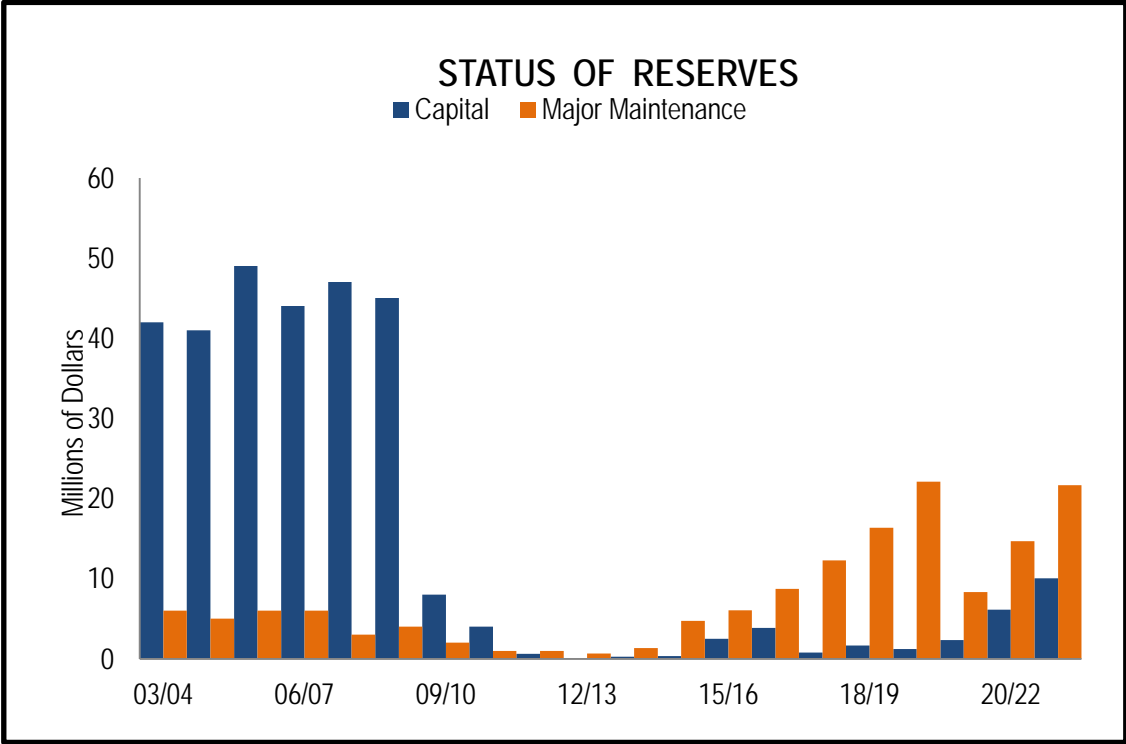


Figure 7

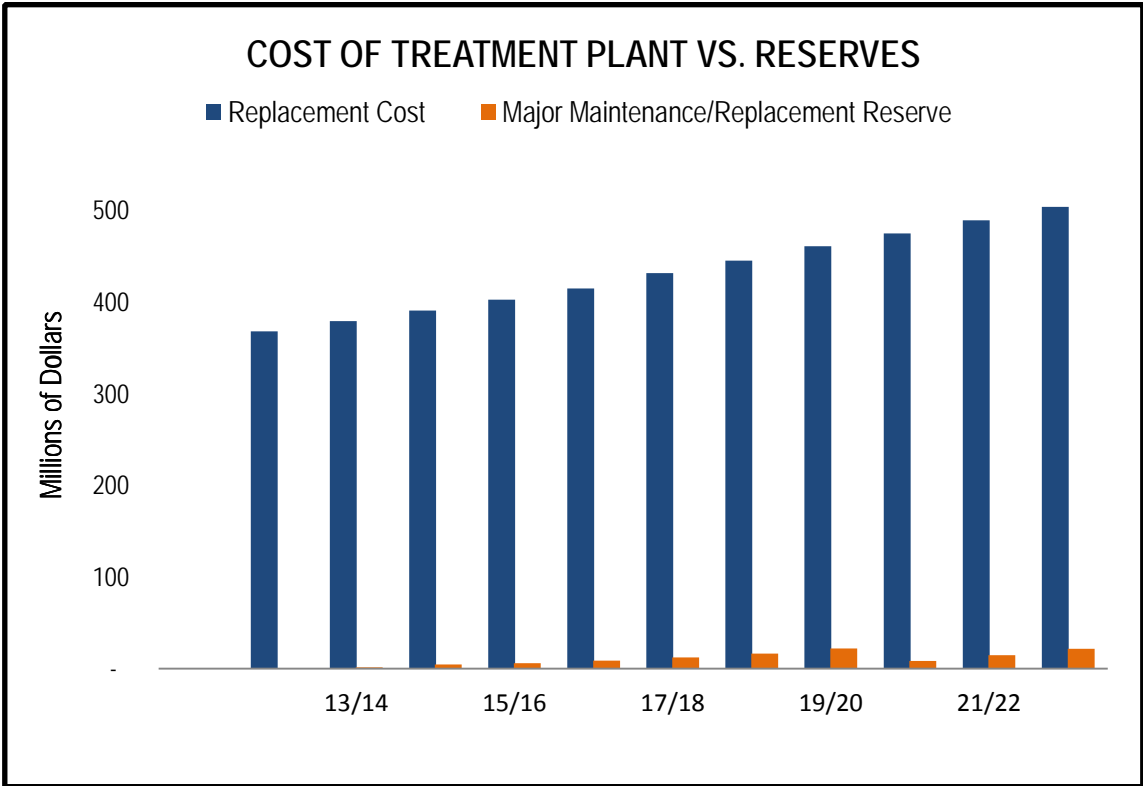


Figure 8

Schedule 6 - Drainage Maintenance

- Proposed expenses for 2013/14 total \$1.4 million; see Figure 9 for a breakdown of the 2013/14 budget.
- Rates have remained unchanged since the passage of Proposition 218 (\$20.23 per year per residence). There are no changes to this year’s rates.

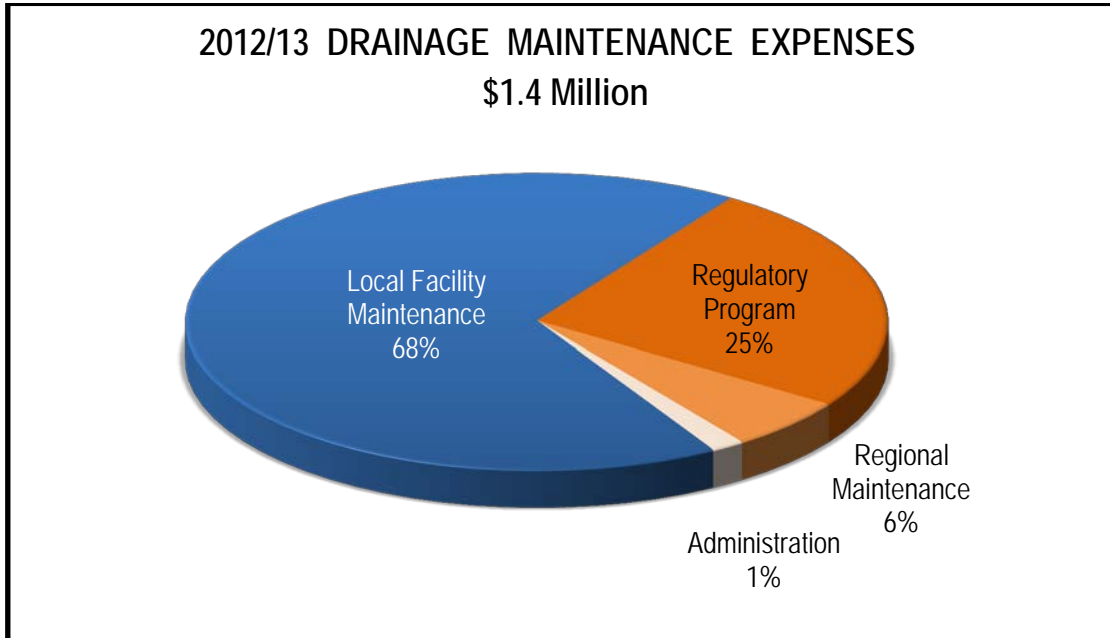


Figure 9

CONCLUSION

The Board’s continued support of long-range fiscal planning has produced a stable financial structure to meet the District’s current and future needs given a range of possible community growth rates. This structure has proven flexible enough to withstand the past few years – and projected future five years – of slow growth.

We thank the staff of Fairfield, Suisun City and the District for their cooperation and assistance in the preparation of this budget.

FAIRFIELD-SUISUN SEWER DISTRICT
ORDINANCE NO. 2013-~~11~~

AN ORDINANCE AMENDING ORDINANCE NO. 88-2 AND ADOPTING WITHOUT INCREASE THE FAIRFIELD-SUISUN SEWER DISTRICT ANNUAL STORM DRAIN MAINTENANCE SERVICE CHARGES

1. THE BOARD OF DIRECTORS OF THE FAIRFIELD-SUISUN SEWER DISTRICT DOES HEREBY AMEND PARAGRAPH 2 OF SECTION 1 OF ORDINANCE NO. 88-2 AS FOLLOWS:

“2. Schedule of Charges. The storm drain maintenance charges continue unchanged for fiscal year 2013/14 at the same rates as 2012/13, and such charges are assigned to lots or parcels of land as follows:

CATEGORY	RATE
A. Residential: Single-family to Four-plex (Improved property in County Assessor Codes 1000, 1500, 2100 – 4 units or less)	\$20.23 per lot or parcel
B. Multiple Family and Institutional (Improved property in County Assessor Codes 2000 and 2100 – greater than 4 units, 2700, 8100, 8200, 8300, 8500, 8700)	\$250.51 per acre
C. Commercial and Industrial (Improved property in County Assessor codes 3100, 3200, 3400, 3500, 3800, 4400)	\$313.14 per acre
D. Undeveloped (Unimproved property greater than 0.1 acres in all above County Assessor Code Categories, plus all property in County Assessor Codes 1100, 2000, 3000, 4000, 5000, 6100, 6400, 8400, and 9800)”	\$1.06 per acre or portion thereof

2. This Ordinance shall be posted for one week in three public places in the City of Fairfield and three public places in the City of Suisun City and shall take effect upon expiration of the week of such posting.

PASSED AND ADOPTED this 25th day of March 2013, by the following vote:

AYES: Directors ~~Bertani-Day-Hudson-Mraz~~ Price-Sanchez-Segala-Vaccaro-Wilson

NOES: Directors Moy

ABSENT: Directors Mraz
Mike Shulson
President

ATTEST:
Vanda Sherry
District Clerk

FAIRFIELD-SUISUN SEWER DISTRICT
RESOLUTION NO. 2013-04

A RESOLUTION APPROVING REVISED 2012/13, 2013/14 AND 2014/15 FISCAL YEAR
REVENUE AND EXPENSE PROJECTIONS AND LONG-TERM FINANCIAL PLAN

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FAIRFIELD-SUISUN
SEWER DISTRICT:

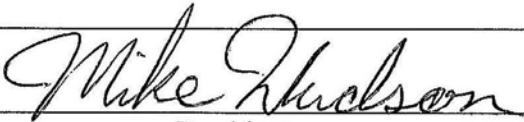
1. The District hereby adopts the estimated revenues, expenditures and interfund transfers for all funds and reserves for the revised 2012/13 fiscal year, 2013/14 fiscal year, and for the 2014/15 fiscal year, which are attached hereto and made a part thereof.
2. The District hereby adopts the Long-Term Financial Plan, attached hereto and made a part hereof, as an operating guideline for the scheduling and financing of future capital projects and bond issuance; provided that expansion projects and bonds are subject to subsequent Board approval.
3. The General Manager is hereby authorized and directed to allocate net operations revenue, if realized, to the Major Maintenance/Replacement Reserve Fund in accordance with the major maintenance reserve contribution policy, and net capital revenue, if realized, to the Capital Reserve Fund.
4. The General Manager is hereby authorized and directed to take all steps necessary and proper to implement this resolution in accordance with District policies and procedures.
5. The District finds that the activities authorized herein are statutorily or categorically exempt under one or more of the following CEQA Guidelines: 15378 (The activity is not a "project" as defined in Section 15378); 15061(b)(3) (It can be seen with certainty that there is no possibility that this activity may have a significant effect on the environment); 15378(b)(4) (Government fiscal activities which do not involve any commitment to any specific project); 15262 (Feasibility and Planning Studies); and 15306 (Information Collection). Staff is hereby authorized to file a Notice of Exemption under CEQA Guidelines 15062.

PASSED AND ADOPTED this 25th day of March 2013, by the following vote:

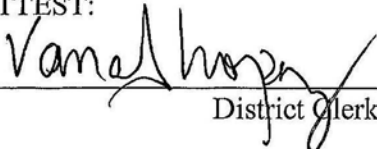
AYES: Directors ~~Bertani-Day-Hudson-Moy-Mraz~~
~~Price-Sanchez-Segala-Vaccaro-Wilson~~

NOES: Directors Bertani, Moy

ABSENT: Directors Mraz



President

ATTEST:


District Clerk

FAIRFIELD-SUISUN SEWER DISTRICT
ORDINANCE NO. 2013-02
SEWER CAPACITY AND SERVICE CHARGE ORDINANCE
AMENDING ORDINANCE NO. 05-01

THE BOARD OF DIRECTORS OF THE FAIRFIELD-SUISUN SEWER DISTRICT DOES ORDAIN AS FOLLOWS:

I. Intent. This Ordinance No. 2013-02 is intended to amend Article II, Section 6 and Section 6.1 of Ordinance No. 05-01. Those portions of Ordinance No. 05-01 that have not been changed by this Ordinance No. 2013-02 shall remain in effect unchanged.

II. Severability. The Board hereby declares that if any provision of this ordinance or the application thereof to any person or circumstance is held invalid by court order, the remainder of this ordinance, or the application of any provision held invalid to other persons or circumstances shall not be affected.

III. Authority. The Board finds that the imposition of fees and charges that have been adopted pursuant to this Ordinance No. 2013-02 have been authorized by the Fairfield-Suisun Sewer District Act as amended and by all applicable state and federal laws.

IV. Amendment of Ordinance 05-01. Section 6 and Section 6.1 of Article II of Ordinance No. 05-01 are hereby amended to read as follows.

“6. Sewer Service Charges.

Effective July 1, 2013, sewer service charges are hereby established as follows:

Customer Class	Sewer Service	Charge
A. RESIDENTIAL	Single-family dwelling, multiple-family dwelling, trailer courts, mobile home parks	\$30.46 per month per dwelling unit utilizing sewer service
B. COMMERCIAL/INDUSTRIAL		
1. <i>Regular Strength</i>	Offices, retail, stores, hotels, motels, schools, churches, hospitals, nursing homes, laundromats, dry cleaning establishments, bars without dining facilities, car washes without auto steam cleaning facilities, other commercial or industrial customers not included in subparagraphs 2 (Special Strength) or 3 (Case-by-Case).	\$2.35 per hundred cubic feet of water used during each billing period
2. <i>Special Strength</i>	Commercial laundries, restaurants and bars with dining facilities, service stations with	\$4.29 per hundred cubic feet of water used during each billing period

holding tank dumping facilities, car washes with auto steam cleaning facilities, bakeries and food processing, other commercial or industrial customers with concentrations greater than 200 milligrams per liter BOD or 265 milligrams per liter SS, but less than the concentrations of BOD and SS specified in subparagraph 3 (Case-by-Case).

3. *Case-by-Case*

All commercial or industrial customers other than those specified in paragraphs 6.01 (C) or 6.01 (D) with flows greater than 0.005 MGD, or with concentrations greater than 650 milligrams per liter BOD or 1,000 milligrams per liter SS; all intermittent customers; and any commercial or industrial customer requesting and paying the full cost of metering and testing.

\$1,924.36 per million gallons flow PLUS \$315.39 per thousand pounds BOD PLUS \$164.35 per thousand pounds SS discharged per billing period.

C. LARGE INDUSTRIAL

1. *Anheuser-Busch*

\$ 1,953.07 per million gallons flow PLUS \$315.39 per thousand pounds of BOD PLUS \$164.35 per thousand pounds of SS discharged per billing period.

D. TRAVIS AIR FORCE BASE

\$ 1.90 per hundred cubic feet of flow discharged per billing period.

6.02 Effective July 1, 2014, sewer service charges are hereby established as follows:

<u>Customer Class</u>	<u>Sewer Service</u>	<u>Charge</u>
A. RESIDENTIAL	Single-family dwelling, multiple-family dwelling, trailer courts, mobile home parks	\$32.71 per month per dwelling unit utilizing sewer service
B. COMMERCIAL/INDUSTRIAL		
1. <i>Regular Strength</i>	Offices, retail, stores, hotels, motels, schools, churches, hospitals, nursing homes, laundromats, dry cleaning establishments, bars without dining facilities, car washes without auto steam cleaning facilities, other commercial or industrial customers not included in subparagraphs 2 (Special Strength) or 3 (Case-by-Case).	\$ 2.56 per hundred cubic feet of water used during each billing period
2. <i>Special Strength</i>	Commercial laundries, restaurants and bars with dining facilities, service stations with holding tank dumping facilities, car washes with auto steam cleaning facilities, bakeries and food processing, other commercial or industrial customers with concentrations greater than 200 milligrams per liter BOD or 265 milligrams per liter SS, but less than the concentrations of BOD and SS specified in subparagraph 3 (Case-by-Case).	\$4.52 per hundred cubic feet of water used during each billing period
3. <i>Case-by-Case</i>	All commercial or industrial customers other than those specified in paragraphs 6.02 (C) or 6.02 (D) with flows greater than 0.005 MGD, or with concentrations greater than 650 milligrams per liter BOD or 1,000 milligrams per liter SS; all intermittent customers; and any commercial or industrial customer requesting and paying the full cost of metering and testing.	\$2,126.49 per million gallons flow PLUS \$329.40 per thousand pounds BOD PLUS \$171.85 per thousand pounds SS discharged per billing period.
C. LARGE INDUSTRIAL		
1. <i>Anheuser-Busch</i>		\$ 2,188.26 per million gallons flow PLUS \$329.40 per thousand

pounds of BOD
PLUS \$171.85 per thousand
pounds of SS discharged
per billing period.

D. TRAVIS AIR FORCE BASE

\$ 2.01
per hundred cubic
feet of flow discharged per
billing period.

6.1 Sewer Service Charge Annual Increases. Beginning July 1, 2015 and each July 1 thereafter, sewer service charges shall increase as follows:

CUSTOMER CLASSES	ANNUAL INCREASES
Residential	5.2%
Commercial/Industrial (Regular Strength)	6.3%
Commercial/Industrial (Special Strength)	3.8%
Commercial/Industrial (Case-by-Case)	7.394% Flow
	3.127% BOD
	3.216% SS
Large Industrial (Anheuser-Busch)	8.477% Flow
	3.127% BOD
	3.216% SS
Travis Air Force Base	3.779%

unless the Board of Directors of the District shall determine prior to July 1 of any year that the increase shall be modified or deferred. The decision to defer shall be based upon a projection of revenues and expenditures for the next ten (10) years, demonstrating that the current service charge is sufficient to generate the required revenues for the District to pay all identified operational and appropriate capital projects, maintain the legally-required debt service coverage ratio, maintain major maintenance reserves and maintain adequate operating cash reserves.”

V. Posting of Ordinance. This Ordinance shall be posted for one week in three public places in the City of Fairfield and three public places in the City of Suisun City and shall take effect upon expiration of the week of such posting.

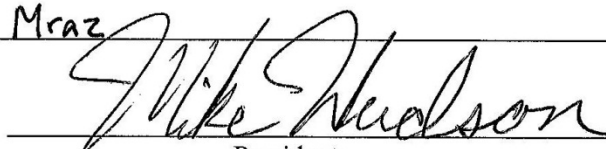
PASSED AND ADOPTED this 25th day of March 2013 by the following vote:

~~Bertani-Day-Hudson-Moy-Mraz~~
Price-Sanchez-Segaia-Vaccaro-Wilson

AYES: Directors _____


NOES: Directors Moy _____

ABSENT: Directors Mraz _____



President

ATTEST:



District Clerk

SCHEDULE 1

2012/13 PROJECTED ACTUAL COMPARED TO BUDGET

(Dollars in 000s)

		2012/13 Budget	2012/13 Projected	Dollar	Percent	
		Schedule Reference	Budget	Actual	Variance	Variance
1	REVENUES:					
2	Sewer Service Charges	Schedule 2, line 2	\$19,323	\$19,699	\$376	1.9%
3	Capacity Fees	Schedule 3, lines 2-3	1,805	2,294	489	27.1%
4	Bond Proceeds	Schedule 3, line 4	9,000	0	(9,000)	-100.0%
5	Drainage Maintenance Fees	Schedule 6, line 2	1,460	1,491	31	2.2%
6	Interest Income	All Schedules	16	20	4	25.6%
7	Other Income	Schedule 2, line 4	75	95	20	26.5%
8	Total Revenues		\$31,679	\$23,599	(\$8,080)	-25.5%
9	EXPENSES:					
10	Treatment Plant O&M	Schedule 2, line 7-8	\$7,435	\$7,233	(\$202)	-2.7%
11	Regulatory	Schedule 2, line 14	1,415	1,350	(65)	-4.6%
12	Billing & Administration	Schedule 2, lines 10-13 and 18	2,262	2,760	498	22.0%
13	City Sewer Line Maintenance	Schedule 2, line 9	2,142	2,047	(95)	-4.4%
14	Major Maintenance Projects	Schedule 2, lines 15 and 20	4,774	4,582	(192)	-4.0%
15	Construction Projects	Schedule 4, line 12	946	1,274	328	34.6%
16	Debt Service	Schedule 2, line 20 and Sched. 3, line 12	3,172	3,169	(3)	-0.1%
17	Drainage Maintenance	Schedule 6, lines 10, 21, 26, 31, 36	1,446	1,285	(161)	-11.1%
18	Total Expenses		\$23,592	\$23,701	\$109	0.5%

RESERVE BALANCES AT YEAR-END

18	Capital Reserve	Schedule 5, line 19	\$105
19	Major Maintenance Reserve	Schedule 5, line 26	\$674
20	Operating Reserve	Schedule 2, line 25	\$2,232

SCHEDULE 2

WASTEWATER OPERATIONS FUND FORECAST

(Dollars in 000s)

	Projected Actual	PROJECTION									
	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23
1 REVENUES:											
2 Sewer Service Charges	\$19,699	\$21,407	\$23,163	\$24,653	\$26,191	\$27,769	\$29,506	\$31,358	\$33,258	\$35,426	\$37,731
3 Interest Income	6	7	7	12	39	55	72	91	95	100	105
4 Other Income	95	75	77	78	80	81	83	84	86	88	90
5 Total Revenues	19,800	21,489	23,246	24,743	26,310	27,905	29,660	31,533	33,439	35,614	37,926
6 EXPENSES:											
7 Treatment Plant O&M	5,545	5,823	6,114	6,419	6,740	7,077	7,431	7,803	8,193	8,603	9,033
8 Electricity and Chemicals	1,687	1,775	1,866	1,963	2,065	2,172	2,284	2,402	2,527	2,658	2,795
9 City Sewer Line Maintenance (1)	2,047	2,150	2,257	2,370	2,489	2,613	2,744	2,881	3,025	3,176	3,335
10 Admin, Legal, Board	1,528	1,631	1,729	1,832	1,942	2,060	2,186	2,319	2,460	2,612	2,773
11 Utility Billing Fees - Fairfield	375	387	399	412	426	440	454	469	484	499	515
12 Utility Billing Fees - Suisun	111	116	120	125	130	135	140	145	150	156	161
13 Financial & Personnel Services	746	791	838	889	942	999	1,058	1,122	1,189	1,261	1,336
14 Regulatory Programs (2)	1,350	1,417	1,488	1,563	1,641	1,723	1,809	1,899	1,994	2,094	2,199
15 Major Maintenance & Upgrade	4,582	4,417	3,780	7,006	7,334	7,245	7,733	7,207	27,782	7,528	8,339
16 Total Expenses	17,973	18,506	18,592	22,580	23,708	24,463	25,839	26,247	47,805	28,586	30,487
17 Net Revenue	1,828	2,983	4,654	2,164	2,601	3,443	3,822	5,287	(14,365)	7,028	7,439
18 Debt Service Pymt-Cap. Fund (4)	(468)	(467)	0	0	0	0	0	0	0	0	0
19 Debt Service Pymt - SRF	(737)	(737)	(737)	(737)	(737)	(737)	(737)	(737)	(737)	(737)	(737)
20 Transfer Out-Major Maint. Rsv. (3)	(433)	(1,662)	(3,796)	(1,299)	(1,731)	(2,565)	(2,936)	(4,394)	15,267	(6,119)	(6,520)
21 Is Major Maintenance Policy Met?	No	No	No	No	No	No	No	No	No	Yes	Yes
22 Major Maintenance Contribution %	.12%	.44%	.97%	.32%	.42%	.59%	.66%	.95%	-3.21%	1.25%	1.29%
23 Operating Reserves, beginning	2,042	2,232	2,349	2,469	2,596	2,730	2,870	3,018	3,174	3,338	3,510
24 Operating Reserves, ending (5)	\$2,232	\$2,349	\$2,469	\$2,596	\$2,730	\$2,870	\$3,018	\$3,174	\$3,338	\$3,510	\$3,692

Note 1 - This is maintenance for under-12" sewers owned by the cities and includes tv inspection of city sewer lines performed by the District. Trunk sewer maintenance is funded from the Major Maintenance Reserve.

Note 2 - Regulatory Programs include Air Quality Compliance, Regional Monitoring Program fees, Hazardous Materials fees, NPDES permit studies and fees, Laboratory costs, Source Control (Industrial Monitoring and Pollution Prevention programs mandated by RWQCB) and \$45,000 participation in Fairfield-Suisun household hazardous waste programs.

Note 3 - Major Maintenance/Replacement Reserve contribution goal set at 1% of current facility replacement cost, subject to availability of net operating income, per Board policy (2005).

Note 4 - Debt service on portion of 1986/2001 Revenue Refunding bonds upgrading the current system. New plant and sewer capacity projects are paid from capacity fees.

Note 5 - Operations Fund retains operations reserves of two months' operating expenses; remaining available funds transferred to Major Maintenance/Replacement Reserve.

SCHEDULE 3**WASTEWATER CAPITAL FUND FORECAST**

(Dollars in 000s)

	Projected	PROJECTION										Total	
	Actual	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	Projection
1 REVENUES & FUNDING SOURCES:													
2 Fairfield Capacity Fees	\$2,294	\$1,240	\$2,212	\$3,283	\$3,089	\$2,680	\$3,287	\$3,259	\$2,826	\$3,577	\$3,577	\$29,029	
3 Suisun City Capacity Fees	0	0	0	30	30	59	59	59	59	297	297	891	
4 Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	
5 Interest Earnings on Debt Reserve	4	4	6	0	0	0	0	0	0	0	0	10	
6 Total Revenues	2,298	1,244	2,218	3,313	3,119	2,739	3,346	3,318	2,885	3,875	3,875	29,931	
7 EXPENSES:													
8 Debt Service													
9 2010 Series A Refunding Bonds	2,425	2,427	2,423	2,426	0	0	0	0	0	0	0	7,276	
10 Fiscal Agent Fees	7	8	8	9	0	0	0	0	0	0	0	24	
11 Interfund Loan Repayment	0	0	0	0	835	835	835	835	835	0	0	4,173	
12 Total Debt Service	2,432	2,435	2,431	2,435	835	835	835	835	835	0	0	11,474	
13 Capital Projects	1,274	102	107	113	118	4,209	830	2,137	144	151	158	8,069	
14 Total Expenses	3,706	2,537	2,538	2,547	953	5,044	1,665	2,971	978	151	158	19,542	
15 Revenues less Expenses	(1,408)	(1,293)	(320)	766	2,166	(2,305)	1,681	347	1,907	3,724	3,716	10,389	
16 Transfer Out- Capital Reserve (1)	0	0	0	(2,126)	(2,166)	0	(1,681)	(347)	(1,907)	(3,724)	(3,716)	(15,666)	
17 Transfer In-Capital Reserve (2)	940	825	320	0	0	2,305	0	0	0	0	0	3,450	
18 Transfer In-Debt Service Reserve (3)	0	0	0	1,360	0	0	0	0	0	0	0	1,360	
19 Transfer In-Operations (4)	468	467	0	0	0	0	0	0	0	0	0	467	
20 Beginning Cash Balance	0	0	0	0	0	0	0	0	0	0	0	0	
21 Ending Available Cash Balance (5)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$0)	

Note 1 Contributions to Capital Reserve for future construction projects.

Note 2 If capital revenues are insufficient to meet debt service, the Capital Reserve is used to make up the difference.

Note 3 Debt service reserves are only available when bond issues are paid off.

Note 4 Debt service on portion of 1986/2001 Revenue Refunding bonds upgrading current system. New plant and sewer capacity projects and debt service are paid from capacity fees.

Note 5 No fund balance maintained; all net revenues transferred to Capital Reserve for use in funding plant expansion, or in making up future capital/debt service funding shortfalls.

**SCHEDULE 4
CAPACITY FEE FUNDED PROJECTS**

(Dollars in 000s)

	Projected Actual	PROJECTION										Total Projection
	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	
1 PROJECTS:												
2 Suisun and Central P.S.	1,176	0	0	0	0	0	0	0	0	0	0	0
3 Cordelia Pump Station	0	0	0	0	0	635	0	0	0	0	0	635
4 Northeast Fairfield P.S.	0	0	0	0	0	700	700	0	0	0	0	1,400
5 Peabody Walters S-245A	0	0	0	0	0	0	0	2,000	0	0	0	2,000
6 Blower Project	0	0	0	0	0	2,750	0	0	0	0	0	2,750
7 Capacity Analyses	5	6	6	6	7	7	7	8	8	8	9	72
8 New Dev't Rev/Inspection	35	36	38	40	42	44	46	49	51	54	56	456
9 Safety	20	21	22	23	24	25	26	28	29	31	32	260
10 Information Systems	27	29	30	32	33	35	37	38	40	42	44	361
11 Project Planning	10	11	11	12	12	13	14	14	15	16	17	135
12 Total Project Costs	\$1,274	\$102	\$107	\$113	\$118	\$4,209	\$830	\$2,137	\$144	\$151	\$158	\$8,069

SCHEDULE 5
WASTEWATER RESERVE FORECAST

(Dollars in 000s)

	Projected Actual	PROJECTION									
	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23
1 OPEB RESERVE (1):											
2 Beginning Balance	\$1,526	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)
3 Transfers In from Operations	352	0	0	0	0	0	0	0	0	0	0
4 Interest Income	5	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
5 Transfer to OPEB Trust	(1,883)	0	0	0	0	0	0	0	0	0	0
6 Ending Cash Balance	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	(\$0)	\$0
7 DEBT SERVICE RESERVE (2):											
8 Beginning Cash Balance	\$2,097	\$2,097	\$2,097	\$2,097	\$737	\$737	\$737	\$737	\$737	\$737	\$737
9 Trans Out-Capital/Debt Service Fun	0	0	0	(1,360)	0	0	0	0	0	0	0
10 Trans In-Major Maintenance Reserv	0	0	0	0	0	0	0	0	0	0	0
11 Ending Cash Balance	\$2,097	\$2,097	\$2,097	\$737	\$737	\$737	\$737	\$737	\$737	\$737	\$737
12 CAPITAL RESERVE (3):											
13 Beginning Cash Balance	\$543	\$105	\$280	\$360	\$2,487	\$3,856	\$794	\$1,660	\$1,222	\$2,331	\$6,125
14 Trans In-Capital	0	0	0	2,126	2,166	0	1,681	347	1,907	3,724	3,716
15 Interfund Loan from MM	500	1,000	400	0	0	0	0	0	0	0	0
16 Interfund Loan Repayment - MM	0	0	0	0	(835)	(835)	(835)	(835)	(835)	0	0
17 Trans Out-Capital/Debt Service Fun	(940)	(825)	(320)	0	0	(2,305)	0	0	0	0	0
18 Interest Income	2	0	1	2	37	77	20	50	37	70	184
19 Ending Cash Balance	\$105	\$280	\$360	\$2,487	\$3,856	\$794	\$1,660	\$1,222	\$2,331	\$6,125	\$10,025
20 MAJOR MAINT/REPLACE RSV (4):											
21 Beginning Balance	\$739	\$674	\$1,338	\$4,738	\$6,061	\$8,717	\$12,291	\$16,369	\$22,089	\$8,320	\$14,688
22 Transfer In-Operations	433	1,662	3,796	1,299	1,731	2,565	2,936	4,394	(15,267)	6,119	6,520
23 Interest Income	2	2	4	24	91	174	307	491	663	250	441
24 Interfund Loan Repayment - Capital	0	0	0	0	835	835	835	835	835	0	0
25 Transfer In(Out)-Capital Reserve	(500)	(1,000)	(400)	0	0	0	0	0	0	0	0
26 Ending Cash Balance	\$674	\$1,338	\$4,738	\$6,061	\$8,717	\$12,291	\$16,369	\$22,089	\$8,320	\$14,688	\$21,649
27 % of Plant+Sewer Replace Cost	0.2%	0.4%	1.2%	1.5%	2.1%	2.8%	3.7%	4.8%	1.8%	3.0%	4.3%
28 TOTAL REPLACEMENT COST OF											
29 TREATMENT PLANT AND SEWERS:											
30 Beginning Replacement Cost	\$356,323	\$368,286	\$379,437	\$390,927	\$402,768	\$414,969	\$431,627	\$445,406	\$460,905	\$474,876	\$489,273
31 Inflationary Increases	10,690	11,049	11,383	11,728	12,083	12,449	12,949	13,362	13,827	14,246	14,678
32 Plant/Sewer Additions	1,274	102	107	113	118	4,209	830	2,137	144	151	158
33 Ending Replacement Cost	\$368,286	\$379,437	\$390,927	\$402,768	\$414,969	\$431,627	\$445,406	\$460,905	\$474,876	\$489,273	\$504,110

Note 1 Reserve for funding of future Other Post-Employment Benefits.

Note 2 These funds are restricted cash held by trustee for debt service reserves until bond issues are paid off, and are not available for other purposes.

Note 3 Capital Reserve provides funding for debt service if there is a shortfall in debt/capital revenues, and net revenue is contributed to Capital Fund for projects.

Note 4 Major Maintenance/Replacement Reserve funds projects to repair and upgrade existing treatment facilities and trunk sewers and pays for replacement when they reach the end of their useful lives. The facility value in 2013 dollars is \$368 million.

**SCHEDULE 6
DRAINAGE MAINTENANCE FUND FORECAST**

(Dollars in 000s)

	Projected	PROJECTION										Total	
	Actual	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	Projection
1 REVENUES:													
2 Drainage Maintenance Fees	\$1,491	\$1,491	\$1,491	\$1,499	\$1,506	\$1,514	\$1,522	\$1,529	\$1,537	\$1,544	\$1,552	\$15,186	
3 Interest Income	1	2	2	3	10	15	19	24	25	21	22	143	
4 Total Revenues	1,493	1,494	1,494	1,502	1,517	1,528	1,540	1,553	1,561	1,565	1,574	15,329	
5 EXPENSES:													
6 Local Facility Maintenance	959	959	959	959	959	959	959	959	959	959	959	9,590	
7 Regional Facility Maintenance	25	26	26	27	28	29	30	31	31	32	33	293	
8 Admin, Billing, Capital Outlay	24	25	26	27	27	28	29	30	31	32	33	288	
9 Stormwater Regulatory Program	277	290	302	316	330	345	352	361	369	378	388	3,431	
10 Total Expenses	1,285	1,299	1,314	1,329	1,344	1,361	1,370	1,380	1,391	1,402	1,413	13,603	
11 Revenues less Expenses	207	194	180	174	173	168	170	172	171	164	161	1,726	
12 Tfr In/(Out)-Desilting Reserve	(30)	(31)	(30)	(31)	(30)	(31)	(30)	(31)	(30)	(31)	(31)	(306)	
13 Tfr In/(Out)-Major Maint. Reserve	(141)	0	0	0	0	0	0	0	0	0	0	0	
14 Tfr In/(Out)-Operations Reserve	(100)	0	0	0	0	0	0	0	0	0	0	0	
15 Tfr In/(Out)-Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	
16 Beginning Cash Balance	623	559	723	873	1,016	1,158	1,295	1,435	1,577	1,717	1,850	559	
17 Ending Available Cash Balance	\$559	\$723	\$873	\$1,016	\$1,158	\$1,295	\$1,435	\$1,577	\$1,717	\$1,850	\$1,979	\$1,979	
18 OPERATIONS RESERVE: (2)													
19 Beginning Cash Balance	\$50	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$0	
20 Transfer In/(Out)	100	0	0	0	0	0	0	0	0	0	0	0	
21 Expenses	0	0	0	0	0	0	0	0	0	0	0	0	
22 Ending Cash Balance	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$0	
23 DESILTING RESERVE:													
24 Beginning Cash Balance	\$124	\$154	\$185	\$63	\$94	\$124	\$155	\$185	\$216	\$93	\$124	\$154	
25 Transfer In/(Out)	30	31	30	31	30	31	30	31	30	31	31	306	
26 Expenses	0	0	(153)	0	0	0	0	0	(153)	0	0	(306)	
27 Ending Cash Balance	\$154	\$185	\$63	\$94	\$124	\$155	\$185	\$216	\$93	\$124	\$155	\$155	
28 CAPITAL RESERVE: (3)													
29 Beginning Cash Balance	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	
30 Transfer In/(Out)	0	0	0	0	0	0	0	0	0	0	0	0	
31 Expenses	0	0	0	0	0	0	0	0	0	0	0	0	
32 Ending Cash Balance	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	
33 MAJOR MAINT. RESERVE: (4)													
34 Beginning Cash Balance	\$232	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$232	
35 Transfer In/(Out)	141	0	0	0	0	0	0	0	0	0	0	0	
36 Expenses	0	0	0	0	0	0	0	0	0	0	0	0	
37 Ending Cash Balance	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$373	\$232	

Note 1 This is a federally-mandated regulatory program.

Note 2 Reserve accumulated for unexpected operations expense.

Note 3 Reserve accumulated for capital projects to the extent there is available revenue.

Note 4 Reserve for unanticipated cost increases in maintenance projects.

SCHEDULE 7 WASTEWATER FORECAST ASSUMPTIONS

(Dollars in 000s)

	Projected Actual	PROJECTION										
		12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23
1 GROWTH RATE:												
2 Residential	0.00%	0.84%	0.99%	1.53%	1.28%	1.00%	1.28%	1.30%	1.02%	1.59%	1.56%	
3 Commercial/Industrial	0.00%	0.17%	0.20%	0.31%	0.26%	0.20%	0.26%	0.26%	0.20%	0.32%	0.31%	
4 Restaurants	0.00%	0.17%	0.20%	0.31%	0.26%	0.20%	0.26%	0.26%	0.20%	0.32%	0.31%	
5 Travis AFB	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
6 Anheuser-Busch	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
7 SEWER RATE (per HCF, except Residential):		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
8 Residential (Flat Rate per Month)	\$28.21	\$30.46	\$32.71	\$34.41	\$36.20	\$38.08	\$40.06	\$42.15	\$44.34	\$46.64	\$49.07	
9 Commercial - Regular Strength	\$2.14	\$2.35	\$2.56	\$2.72	\$2.89	\$3.07	\$3.26	\$3.47	\$3.69	\$3.92	\$4.17	
10 Industrial	\$2.14	\$2.35	\$2.56	\$2.72	\$2.89	\$3.07	\$3.26	\$3.47	\$3.69	\$3.92	\$4.17	
11 Restaurants	\$4.05	\$4.29	\$4.52	\$4.69	\$4.87	\$5.06	\$5.25	\$5.45	\$5.66	\$5.87	\$6.09	
12 Travis AFB	\$1.80	\$1.90	\$2.01	\$2.09	\$2.16	\$2.25	\$2.33	\$2.42	\$2.51	\$2.61	\$2.70	
13 Anheuser-Busch	\$5.38	\$5.75	\$6.12	\$6.40	\$6.68	\$6.99	\$7.30	\$7.63	\$7.97	\$8.33	\$8.70	
14 SEWER REVENUES:	\$19,699	\$21,407	\$23,163	\$24,653	\$26,191	\$27,769	\$29,506	\$31,358	\$33,258	\$35,426	\$37,731	
15 Residential (Fairfield)	10,953	11,926	12,934	13,814	14,718	15,638	16,661	17,755	18,869	20,165	21,544	
16 Residential (Suisun)	3,212	3,497	3,792	4,050	4,315	4,585	4,885	5,206	5,533	5,913	6,317	
17 Commercial	2,054	2,256	2,463	2,626	2,798	2,981	3,177	3,385	3,606	3,845	4,100	
18 Industrial	776	853	931	992	1,058	1,127	1,201	1,280	1,363	1,453	1,550	
19 Restaurants	685	726	765	796	829	862	897	933	971	1,011	1,053	
20 Travis AFB	853	903	951	987	1,024	1,063	1,103	1,145	1,188	1,233	1,280	
21 Anheuser-Busch	1,167	1,247	1,327	1,387	1,449	1,514	1,583	1,654	1,728	1,806	1,887	
22 Consumer Price Index	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
23 Interest Earnings Rate	0.30%	0.30%	0.30%	0.50%	1.50%	2.00%	2.50%	3.00%	3.00%	3.00%	3.00%	
24 Bond Interest Rate	3.00%	1.10%	4.00%	3.00%	4.00%	3.00%	2.90%	2.90%	2.90%	5.00%	5.00%	
25 Construction Cost Index	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
26 Project Inflationary Cost Factor	1.0300	1.0609	1.0927	1.1255	1.1593	1.1941	1.2299	1.2668	1.3048	1.3439	1.3842	
27 New Single-FamilyUnits/Fairfield	257	183	231	275	338	354	455	424	329	383	383	
28 New Multi-FamilyUnits/Fairfield	0	0	187	372	210	75	101	151	125	296	296	
29 New Single-Family Units/Suisun	0	0	0	5	5	10	10	10	10	50	50	
30 Total New Single-Family Units	257	183	231	280	343	364	465	434	339	433	433	
31 Total DUs in District (year-end)	42,119	42,302	42,720	43,372	43,925	44,364	44,930	45,515	45,979	46,708	47,437	
32 Capacity Fee Annual Increase	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
33 Single-Family Capacity Fee	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	\$5,943	
34 Multi-Family Capacity Fee	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	\$3,566	
35 Comm-Industrial Avg Fee/ 1/4 Acr	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	\$1,486	
36 Comm-Industrial Sq. Ft.	448,000	380,000	428,000	802,000	825,000	768,000	554,000	500,000	1,058,000	612,001	612,002	
37 Comm-Industrial 1/4 Acres	121	103	116	217	223	208	150	135	286	165	165	